



Surveillance at the Workplace – do employees have a right to data protection?

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Setting of ULD

 Data Protection Authority (DPA) for both the public and private sector

Also responsible for freedom of

information

Helgoland
35 km

Heide

Rendsburg

Holsteinisc

Plon

Neuminster

Schwer

Glückstadt

Finnau

Pinnau

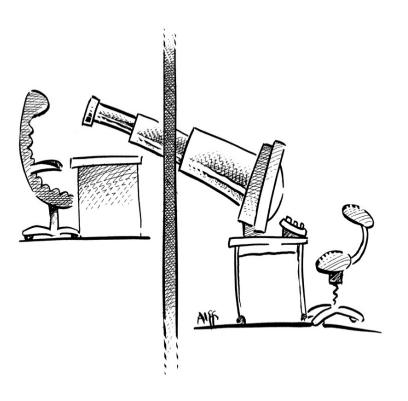
Lübeel

Ratzebur

Source: en.wikipedia.org/ wiki/Schleswig-Holstein

Surveillance at the Workplace –





- Surveillance at the Workplace
- GDPR: Rights of the employees
- Challenge: How to balance rights and interests?
- Current trends
- Conclusion



Surveillance - how?

- Video / audio surveillance, potentially combined with biometrics
- Further assessment of sensors,
 e.g. at the workspace or via wearables
- Computer usage:
 - Keylogger, mouse movements, screen captures
 - Browser / app monitoring
 - Access logs
- Geolocation tracking
- Background checks (e.g. social media)

- General task performance
- Emotional analysis
- Attention tracking
- Occupancy tracking



Surveillance – why?

- Safety and security of the employees
- Protection of company assets (e.g. data, other resources, reputation)
- Monitoring employees' actions or behaviour because of
 - Compliance with company policies
 - Measuring productivity

 - Preventing health or safety problems
- Gathering data
 - For optimizing business processes
 - For optimizing use of human resources (who to hire, who to fire)

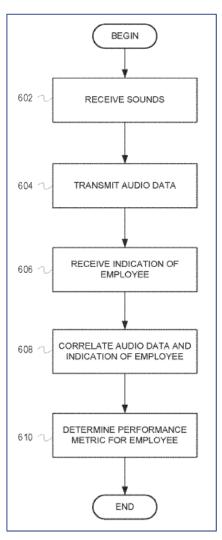
Where is the line between lawful and unlawful monitoring of employees?

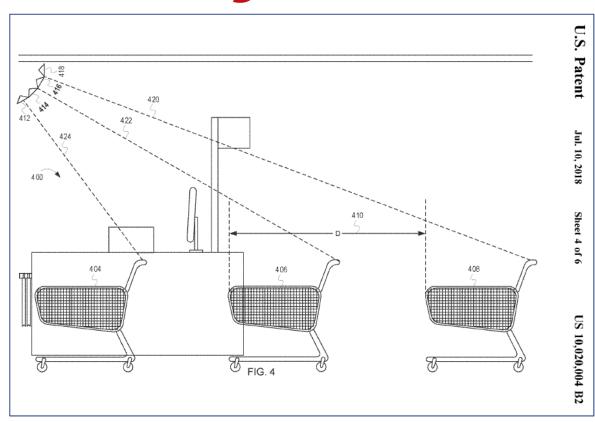
What methods may be lawful but still unwise?



Example:

Walmart Patent "Listening" at the cashiers





Objective:

"performance metric for employee"



Two studies from 2021: U.S. and Austria



Kathryn Zickuhr: Workplace surveillance is becoming the new normal for U.S. workers. Washington Center for Equitable Growth, August 2021, https://equitablegrowth.org/wp-content/uploads/2021/08/081821-worker-surv-report.pdf



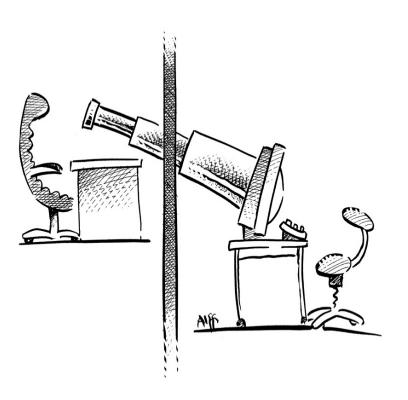
Wolfie Christl: Digitale Überwachung und Kontrolle am Arbeitsplatz. Von der Ausweitung betrieblicher Datenerfassung zum algorithmischen Management? Eine Studie von Cracked Labs, September 2021, https://crackedlabs.org/daten-arbeitsplatz.



Zooming into the picture: What's your score?







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Art. 88 General Data Protection Regulation

For the European Union: application of the GDPR

Collective
agreements:
negotiation
between employer
and staff councils

Article 88

Processing in the context of employment

1. Member States may, by law or by collective agreements, provide for more specific rules to ensure the protection of the rights and freedoms in respect of the processing of employees' personal data in the employment context, in particular for the purposes of the recruitment, the performance of the contract of employment, including discharge of obligations laid down by law or by collective agreements, management, planning and organisation of work, equality and diversity in the workplace, health and safety at work, protection of employer's or customer's property and for the purposes of the exercise and enjoyment, on an individual or collective basis, of rights and benefits related to employment, and for the purpose of the termination of the employment relationship.



Art. 88 General Data Protection Regulation

Art. 5:
Data Protection
Principles

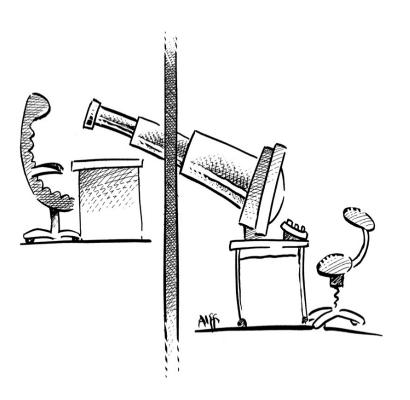
Art. 12-22: Data Subject Rights

Article 88

Processing in the context of employment

2. Those rules shall include suitable and specific measures to safeguard the data subject's human dignity, legitimate interests and fundamental rights, with particular regard to the transparency of processing, the transfer of personal data within a group of undertakings, or a group of enterprises engaged in a joint economic activity and monitoring systems at the work place.





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Regulatory approach in Germany

- Ongoing discussions on "Do we need a specific employee data protection law" – for decades!
- Approximation: § 26 BDSG (Federal Data Protection Act)
- Still: many open questions especially with respect to new technologies (sensors, artificial intelligence, ...)
- Currently: lack of legal certainty
- Much work for Labour Courts

 (albeit quite few (high court) decisions)



Section 26 Federal Data Protection Act (§ 26 BDSG)

Section 26 Data processing for employment-related purposes

(1) Personal data of employees may be processed for employment-related purposes where necessary for hiring decisions or, after hiring, for carrying out or terminating the employment contract or to exercise or satisfy rights and obligations of employees' representation laid down by law or by collective agreements or other agreements between the employer and staff council. Employees' personal data may be processed to detect crimes only if there is a documented reason to believe the data subject has committed a crime while employed, the processing of such data is necessary to investigate the crime and is not outweighed by the data subject's legitimate interest in not processing the data, and in particular the type and extent are not disproportionate to the reason.



Section 26 Federal Data Protection Act (§ 26 BDSG)

Section 26 Data processing for employment-related purposes

- (2) If personal data of employees are processed on the basis of consent, then the employee's level of dependence in the employment relationship and the circumstances under which consent was given shall be taken into account in assessing whether such consent was freely given. Consent may be freely given in particular if it is associated with a legal or economic advantage for the employee, or if the employer and employee are pursuing the same interests. [...]
- (5) The controller must take appropriate measures to ensure compliance in particular with the principles for processing personal data described in Article 5 of Regulation (EU) 2016/679. [...]



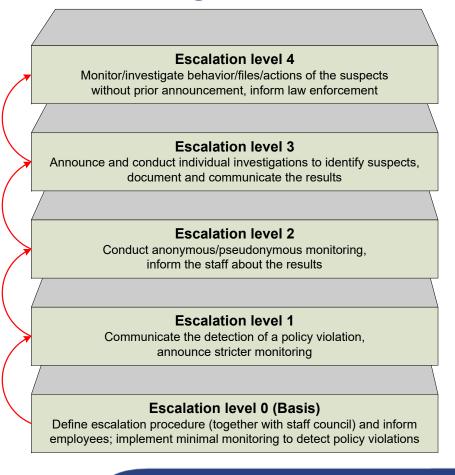
Role of staff councils

- Approach to mitigate the power imbalance between employer and each individual employee
- In Germany:
 - Elected by the employees
 - For representation of the employees' interests
 - Has to be involved in specific processes that affect all employees
 - Aim: trustworthy collaboration between employer and staff council
- Concerning data protection:
 - For negotiating the specific rules of data processing and safeguards for the employees → collective agreement
 - Difficulty: lack of transparency of data processing technologies and limited options of their use



Recommendations for practical solutions

• E.g. escalation strategies



Objective:
 detect policy
 violators with
 minimal privacy
 infringement

 Don't forget to define the de-escalation process



Recommendations for practical solutions

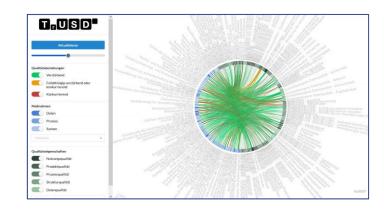
- Define escalation strategies
 - Strive for a workplace climate that fosters loyal, faithful and productive employees
 - Starting from minimal privacy infringement
- An escalation strategy should include:
 - Steps, conditions, responsibilities
 - Demands for documentation
 - Conditions for de-escalation
 - Date for regular review (for refinement)
- Integrate staff council and data protection officer of the organization



Research on technology for supporting employee data protection

Examples:

 Privacy Dashboards (project TrUSD), https://www.trusd-projekt.de/wp/ veroeffentlichungen/



Data minimisation in software development tools

(project EMPRI-DEVOPS), https://empri-devops.de/publications/









Proposals for self-audits

- Checklist / guided questions
 - For employer
 - For staff councils

To analyse the current status of data protection

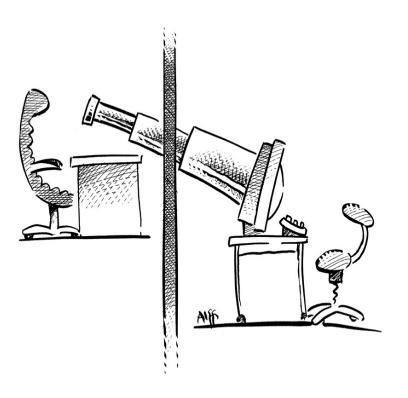
measures concerning employees

- To identify open issues
- E.g. to be conducted (2-)annually
 comparison of the results
- Basis for discussion, also for new collective agreements



https://www.bedax.net/





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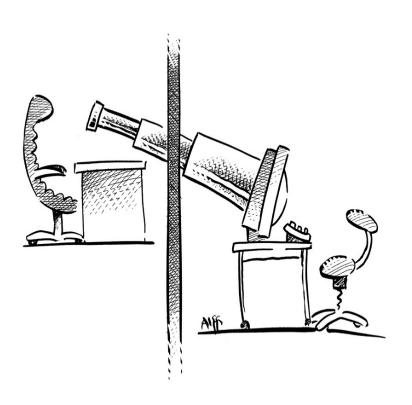


Trends

- Covid pandemics as a booster for digitization
- ... and as a booster for employee monitoring software
- If workplace surveillance is "the new normal" in the U.S., this affects standard software on the global market
- Counter-trends:
 - Demanding sufficient information for a data protection impact assessment
 - Debates on digital sovereignty
 - Open Source workplace software strategies
- Staff councils and trade unions?







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Conclusion

Question:

Surveillance at the Workplace – do employees have a right to data protection?

Answer:

Sure they do.

But it will take a long, concerted effort to become effective in practice.

And: Exploitation of human resources is short-sighted – taking employee rights seriously is in the interest of the employer, too.

Strive for a workplace climate that fosters loyal, faithful, motivated and productive employees